



**GENTING**

**MALAYSIA**

No. 58019-U

# **Corporate Presentation**

**BofAML ASEAN Stars  
Conference 2014**

**March 2014**

# Agenda

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- ✓ Introduction
- ✓ Financial Highlights
- ✓ Overseas Operations
  - United Kingdom
  - United States and Bahamas
- ✓ Malaysian Operations
  - Resorts World Genting
- ✓ Looking Ahead



# Overview

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- ✓ Market capitalisation of approx. RM24 billion (USD7 billion)
- ✓ Listed on the Malaysian Stock Exchange (Bursa Malaysia)
- ✓ A component company of the KL Composite Index
- ✓ Four leisure, entertainment and gaming operations
  - Resorts World Genting
  - Genting Casinos United Kingdom
  - Resorts World Casino New York City
  - Resorts World Bimini



# Overview (continued)

## Resorts World Genting (“RWG”) – A leading integrated leisure & entertainment resort

- 19.6 million visitors in FY13 (FY12: 20.5 million visitors)
- ≈ 14,000 employees
- ≈ 3.5 million Genting loyalty card members
- ≈ 9,000 rooms at the Resorts World Genting
- Adjusted EBITDA of RM1,974 million in FY13 (FY12: RM2,042 million)



# Overview (continued)

## Genting Casinos United Kingdom (“Genting UK”) – A leading casino operator in the UK

- 4.0 million visitors in FY13 (FY12: 3.8 million visitors)
- Operates 41 casinos (London: 6, Provincial: 35)
- > 3,000 employees
- Adjusted EBITDA of £47 million in FY13 (FY12: £41 million)



# Overview (continued)

## Resorts World Casino New York City (“RWNYC”) – New York’s leading video gaming machine facility

- Opened on 28 Oct 2011
- 12 million visitors in FY13 (FY12: 11 million)
- Equipped with 5,000 gaming machines and other leisure facilities
- > 1,500 employees
- Adjusted EBITDA of USD100 million in FY13 (FY12: USD85 million)
- Continue to enjoy robust growth at RWNYC



# Overview (continued)

## Resorts World Bimini (“RW Bimini”) – World’s first cruise destination resort

- Commenced operations on 28 June 2013
- ≈ 65,000 visitors in FY13
- Experience starts in Miami aboard the Bimini SuperFast cruise ferry
- Offers gaming, accommodation, leisure and entertainment in the resort and on the SuperFast cruise ferry
- > 500 employees



# Corporate Structure – Leisure & Hospitality



# Financial Highlights



# Financial Performance at a Glance – FY2013

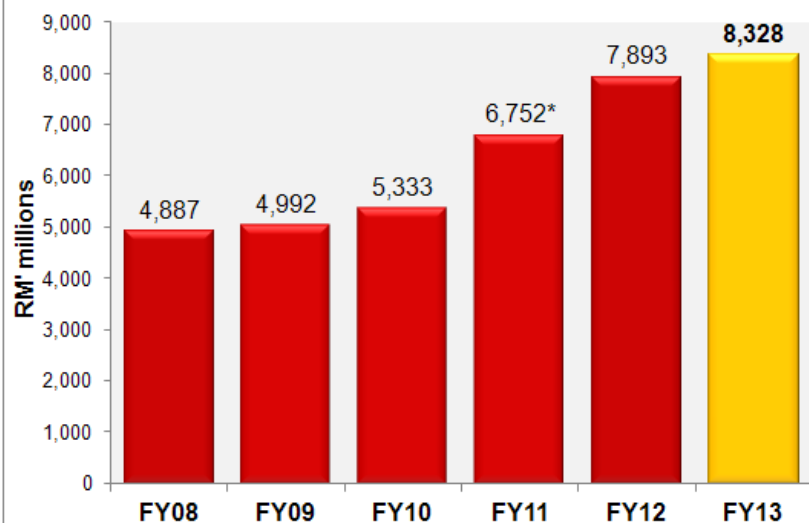
|                        |          |       |              | FY13  | FY12                 |      |
|------------------------|----------|-------|--------------|-------|----------------------|------|
| In RM 'million         | Malaysia | UK    | US & Bahamas | Total | Total                |      |
| Revenue                | 5,751    | 1,596 | 981          | 8,328 | 7,893                | ↑6%  |
| Adjusted EBITDA        | 2,007    | 234   | 168          | 2,409 | 2,479 <sup>(1)</sup> | ↓3%  |
| Adjusted EBITDA margin | 35%      | 15%   | 17%          | 29%   | 31%                  |      |
| PBT                    | 1,745    | 81    | (59)         | 1,767 | 1,817                | ↓3%  |
| Tax                    | (365)    | 48    | 135          | (182) | (415)                | ↑56% |
| Net Profit             | 1,380    | 129   | 76           | 1,585 | 1,402                | ↑13% |

(1) Includes construction loss of RM48.2m in FY12 from the development of RWNYC

- ✓ Malaysian operations
  - Higher volume of business and hold percentage
  - Lower adjusted EBITDA margin due to higher payroll costs and contributions
- ✓ UK operations
  - Higher volume of business in London casinos
- ✓ US and Bahamas operations
  - Higher volume of business from RWNYC operations
  - Commencement of RW Bimini operations

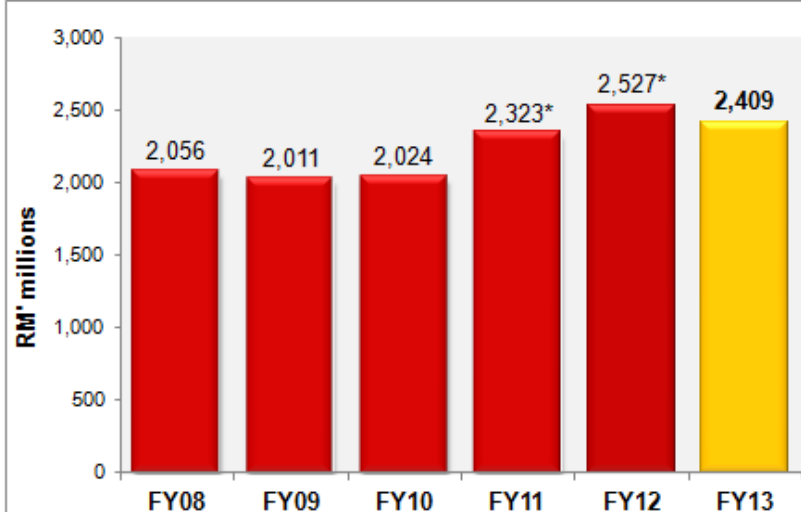
# Revenue and Adjusted EBITDA

## REVENUE



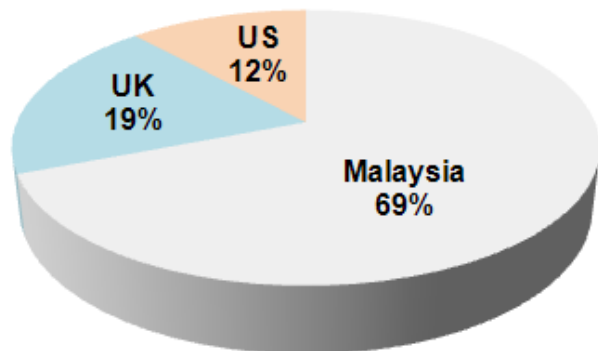
\*Excludes construction revenue of RM1,741.5m from the development of RWNVC

## ADJUSTED EBITDA

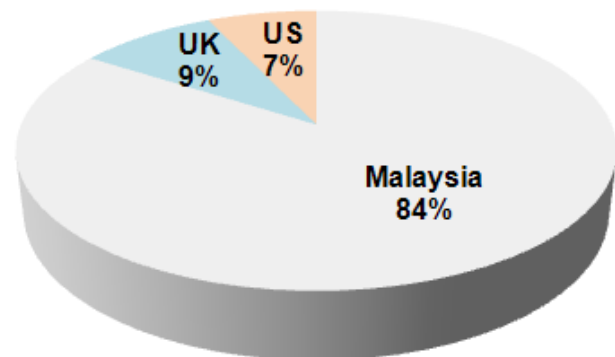


\*Excludes construction profit of RM13.4m in FY11 and construction loss of RM48.2m in FY12 from the development of RWNVC

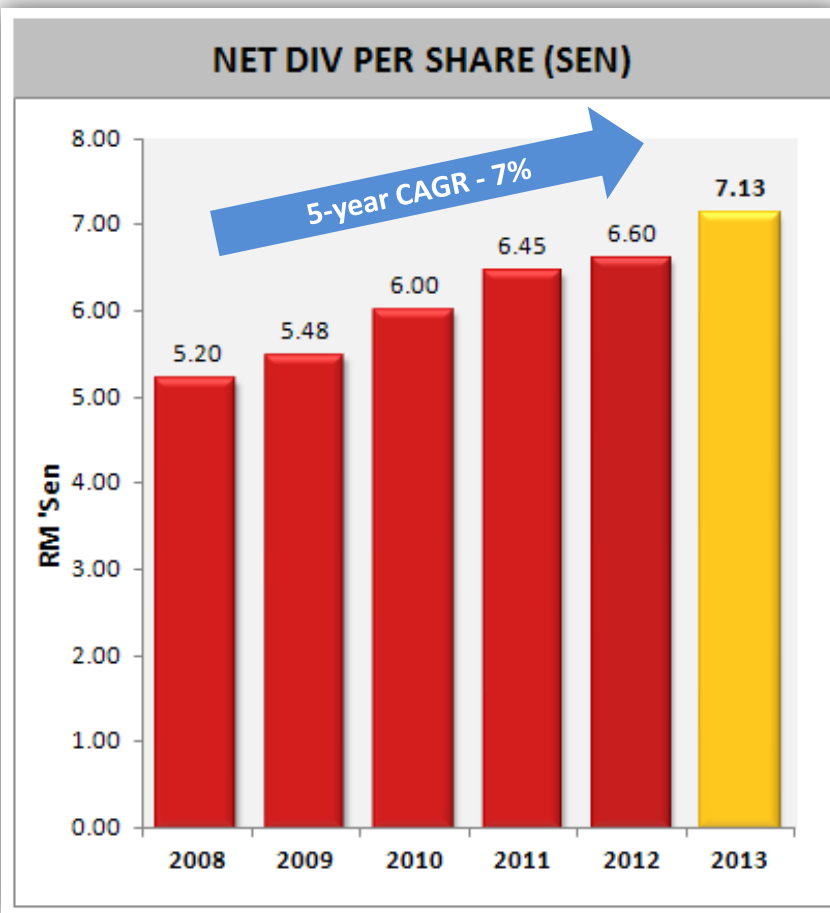
## Revenue by geography in 2013\*:



## Adjusted EBITDA by geography in 2013\*:



# Capital Management Strategy



## Dividend

- ✓ Net dividend per share : 7.13 sen in 2013 (5-year CAGR: 7%)
- ✓ Dividend payout: ↑8.0% in 2013
- ✓ Consistent payout ratio  $\approx$  25%

## Share Buy Back

- ✓ Initiated since July 2007
- ✓ To date, bought back 267m shares for **RM898m**
- ✓ **4.49%** of total issued capital

# OVERSEAS OPERATIONS



# Genting UK performance

| £ 'mil                 | FY13  | FY12  |      |
|------------------------|-------|-------|------|
| Revenue*               | 324.0 | 289.5 | ↑12% |
| Adjusted EBITDA        | 46.9  | 41.2  | ↑14% |
| Adjusted EBITDA Margin | 14%   | 14%   |      |

## Overview

- ✓ 6 London casinos + 35 provincial casinos

## FY 2013 Performance

- ✓ Revenue ↑ 12% y-o-y
  - London ↑ 12%
  - Provincial ↑ 12%
- ✓ Visitors ↑ 5% to 4.04m (FY12: 3.85m)

\* Revenue split: Provincial – 40%, London – 60%



# RWNYC Performance

| USD 'mil               | FY13 | FY12 |       |
|------------------------|------|------|-------|
| Net Revenue            | 240  | 211  | ↑ 14% |
| Adjusted EBITDA        | 100  | 85   | ↑ 18% |
| Adjusted EBITDA Margin | 42%  | 40%  |       |

## FY2013 Performance

- ✓ Average Win Per Unit ↑ 16% y-o-y
- ✓ Market share\* of 41% (FY12: 37%)
- ✓ Visitors ↑ 12% to 12.0m (FY12: 10.7m)

\* New York Statewide Video Gaming Total Net Win

i) RWNYC's FY13net win - USD785m (FY12: USD672m)

ii) NY Statewide FY13 net win - USD1,926m (FY12: USD1,802m)

(refer to NY Lottery website for more details)



# RESORTS WORLD BIMINI



# RW Bimini and Bimini SuperFast Cruise Ferry



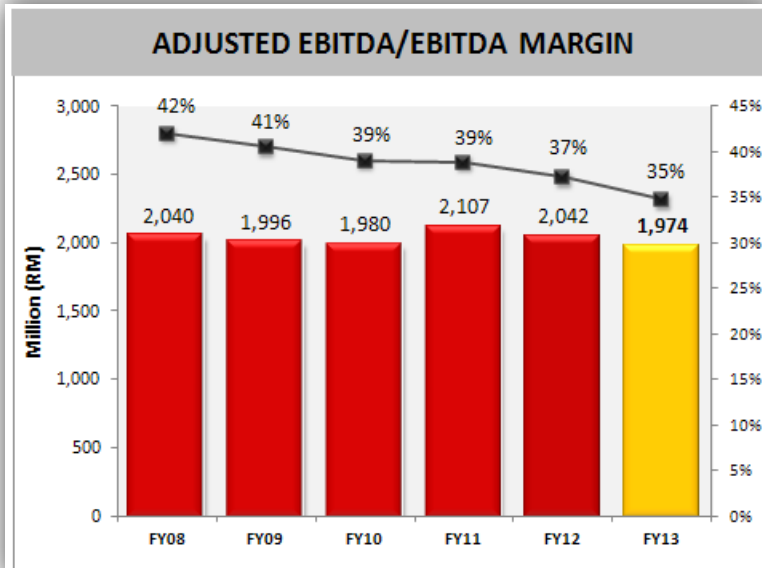
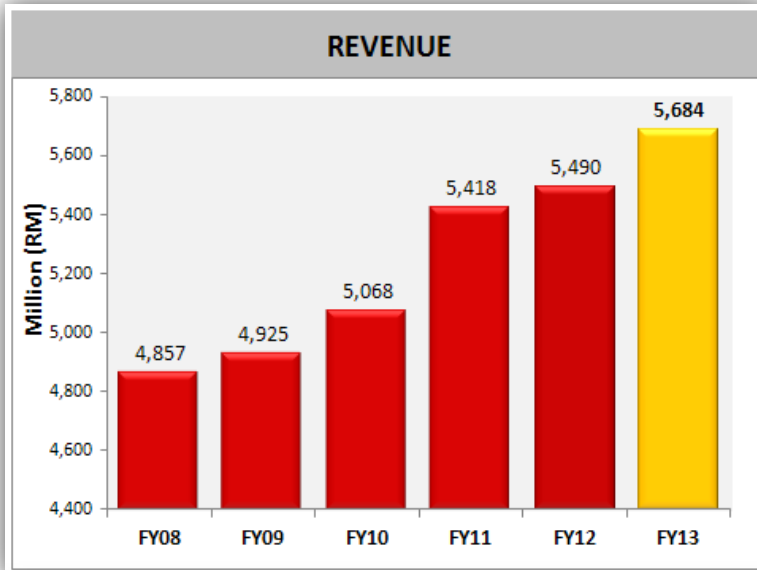
- ✓ Commenced operations on 28 June 2013
- ✓ 70 : 30 joint venture
- ✓ Total investment outlay in excess of USD300 million
- ✓ Total casino capacity of  $\approx$  40 live table games and 250 slot machines
- ✓ 10 restaurants and bars
- ✓ SuperFast cruise ferry sails regularly between Miami and Bimini - capacity of up to 1,500 pax
- ✓ Expects to launch new luxury hotel in 2H 2014
- ✓ Facing operational challenges but remains committed to stabilising operations
- ✓ FY2013 loss before interest, tax, depreciation and amortisation of USD40 million

# RESORTS WORLD GENTING



Aerial view of Resorts World Genting

# RWG – Performance Review

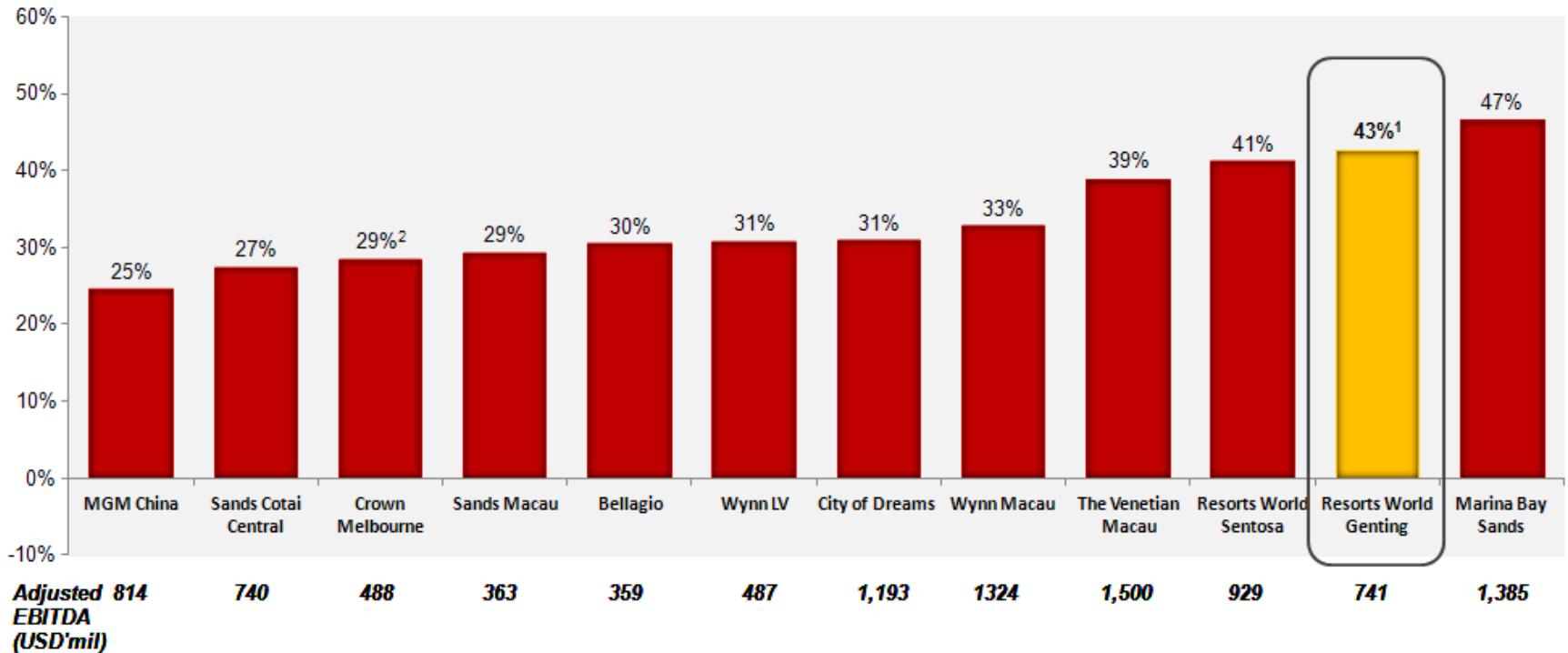


## Consistent Performance:

- ✓ Revenue growth ↑ **4%** y-o-y (FY2013 vs FY2012):
  - Higher volumes of business and hold percentage
- ✓ 5-year CAGR : 3%
- ✓ Adjusted EBITDA ↓ **3%** (FY2013 vs FY2012):
- ✓ Adjusted EBITDA margin ↓ to 35% in FY2013

# RWG – Global Peer Comparison

Adjusted EBITDA margins by Property for FY2013



Sources: Bloomberg and individual company websites  
(Fx rate as at 31 December 2013)

<sup>1</sup> Before management and logo fees to Genting Berhad

<sup>2</sup> Financial year ending June 2013

..... Amongst the top 3 property EBITDA margins

# GENTING INTEGRATED TOURISM PLAN (“GITP”)

## RESORTS WORLD GENTING



*Artist impression*

# GITP – Project Description

## Phase 1 (RM 4 billion)

### (A) RWG Hilltop Development

- New hotel near the existing First World Hotel including:
  - 3-star hotel (approx. 1,300 rooms)
  - Show arena (10,000 pax)
  - Additional F&B outlets, retail and entertainment areas
  - Multi-storey car park
- 20<sup>th</sup> Century Fox World theme park
- Upgrade and refurbishment of existing hotels and infrastructure

### (B) RWG Mid-hill Development

- Cable car system and utilities
- Upgrade of existing Awana Genting Hotel

## Phase 2 (RM1 billion)

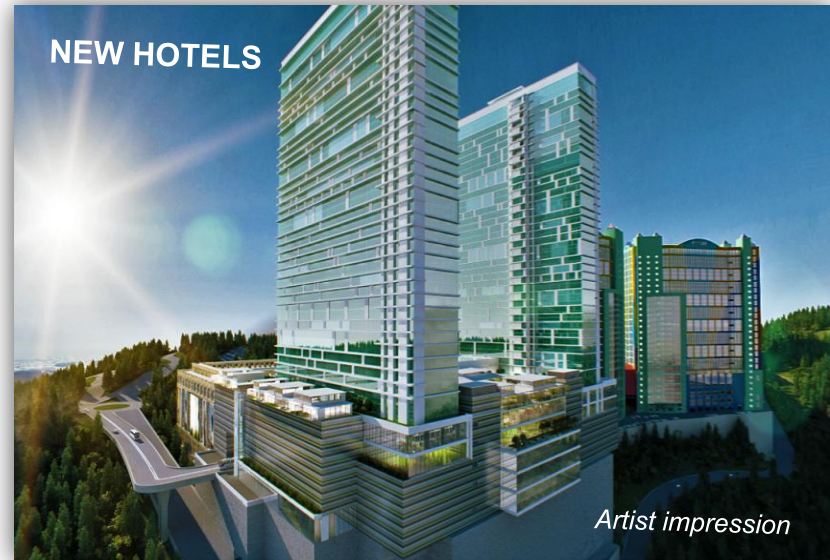
### (A) RWG Hilltop Development

- New hotels (4-5 stars) and villas
- Staff quarters

### (B) RWG Mid-hill Development

- Wet Park

### NEW HOTELS



### SHOW ARENA



# GITP – RWG Hilltop Development



**New 3-Star  
Hotel**

**New 20<sup>th</sup> Century Fox  
World**

**Genting Mall,  
Show Arena,  
New Hotels &  
2<sup>nd</sup> Cable Car  
Station**

# GITP Groundbreaking ceremony

- ✓ Major 10-year master plan for redevelopment of RWG at Genting Highlands
- ✓ Launch of the 20<sup>th</sup> Century Fox World Theme Park
- ✓ Officiated by PM YAB Datuk Seri Mohd Najib Tun Razak on 17 Dec 2013

## Highlights:

- *“Foresees Genting’s transformation plan in the integrated resorts segment as a trendsetter and the start of a new era for the tourism industry in Malaysia and believes all Malaysians are waiting with great anticipation to see the new dimensions of entertainment that Genting will unfold.”*

- PM Datuk Seri Mohd Najib Tun Razak -

- *“The GITP will be a major contributor towards helping the East Cost Economic Region fulfill its target of attracting RM110 billion and creating 560,000 jobs within the East Coast”*

- GENM Chairman and CEO Tan Sri Lim Kok Thay -

- *“The opening of the first Twentieth Century Fox Theme Park at RWG takes our rich history of storytelling to a whole new level and will provide an exceptional entertainment experience”*

- President of Twentieth Century Fox Consumer Products, Jeffrey Godsick-



... Building a world class resort

# LOOKING AHEAD



Artist impression



Artist impression



Artist impression

# Prospects and Focus

## General Prospects

- ✓ Global economy expected to pick up further in 2014
- ✓ Stronger indications of improved economic activities in UK and US
- ✓ Positive longer term outlook for L & H industry

## Genting UK

- ✓ Confident in further growing the premium players business for London casinos
- ✓ Expect to continue the positive momentum for its casino business outside London
- ✓ Development of Resorts World Birmingham

## Resorts World Casino New York City

- ✓ Continue to grow customer database
- ✓ Focus on improving accessibility to grow visitations

## Resorts World Miami

- ✓ Planning for development at former Miami Herald site is underway



# Prospects and Focus

## Resorts World Bimini, Bahamas

- ✓ Focus on stabilising operations
- ✓ Expect to launch new luxury hotel in 2H 2014



## Resorts World Genting

- ✓ Focus on yield management and further enhance operational efficiencies
- ✓ Marketing strategies in place to grow mid and premium segments of the business
- ✓ GITP at RWG



# Thank You

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